Clemens Scott Kruse

Professor and Associate Dean for Academic Affairs, College of Health Professions Texas State University, San Marcos, TX 78666

Academic leader in higher education administration. Specializes in data analytics, process improvement, and financial analysis. Area of research is the adoption of health information technology and its effects on health outcomes. Published 68 manuscripts in 12 years and has been listed as a top 2% researcher in the U.S. since 2019.

I. Academic/Professional Background

A. Name and Title

Name: Dr. Clemens Scott Kruse Title: Associate Dean - Professor

B. Educational Background

Degree	Year	University	Major	Thesis/Dissertation
PHD	2013	Virginia	Health Related	Adoption factors for
		Commonwealth	Sciences	the electronic health
		University		record
MHA	2005	Baylor University	Health Care	Readability of
			Administration	Consent Forms in
				the USAF
MS	2005	Univ of Texas at	Information	
		San Antonio	Technology	
MBA	2004	Univ of Texas at	Management of	
		San Antonio	Technology	
BS	1991	U.S. Military	Engineering	
		Academy	Psychology	

C. University Experience

Position	University	Comments	Dates
Associate	Texas State	Liaise with Chairs/Directors, other Associate	March 1,
Dean and	University,	Deans, and higher administration on college	2024 -
Professor,	San Marcos.	products and deliverables: accreditation,	Present
College of	TX	strategic plan, faculty professional	
Health		development, annual reviews, tenure and	
Professions		promotion, reappointment, workload. Serves	
(CHP)		as financial & budget analyst. Manages RCM	
		transition, program and course development,	
		computer refresh program, student learning	
		outcomes assessment, process improvement,	
		and policy development/revision. Other duties	
		as assigned. The CHP hosts 4613 students	
		across 8 academic units teaching 18 programs	
		(14 of them accredited) with a \$16 Million	

Position	University	Comments	Dates
		direct expense budget and \$9 Million in grant	
		funding.	
Director and	Texas State	18 Faculty, \$1.95m budget, \$5.4m grants,	June 1,
Professor,	University.	3,330 students	2020 –
School of	San Marcos,		February
Health	TX		29, 2024
Administration			

Supervised 18 direct report faculty with a \$2.1M direct-expense budget with \$5.4M in grant/gifts. Oversaw 5 degree programs: a CAHME accredited MHA program, AUPHA certified BHA program, a SACS accredited BSHS program, a Master of Long-Term Care Administration, and a graduate-level certificate in Long Term Care Administration. In total, the school hosted about 330 students annually, but it the BSHS was the largest major in the university (BSHS) totaling 3,300 students. Facilitated a weekly research meeting and funded research activities as the budget allowed. Partnered with senior faculty to closely mentor younger faculty to assimilate into the culture of the organization and to launch robust research agendas through collaboration across the university and industry. Actively participated in

shared faculty governance and process improvement for the university.

Graduate	Texas State	Oversaw 2 graduate programs and managed	2018 -
Programs	University.	the MHA. Promoted to Associate Professor	2020
Director and	San Marcos,	early. Led CAHME accreditation team.	2020
Associate	TX	Collaborated with other faculty (internal and	
Professor,	111	external to our school) for grants, manuscripts,	
School of		process improvement, and other projects.	
Health		process improvement, and other projects.	
Administration			
Assistant	Texas State	Taught 3/3 load (minimum). Collaborated with	2013 -
Professor,	University.	other faculty (internal and external to our	2017
School of	San Marcos,	school) for grants, manuscripts, process	2017
Health	TX	improvement, and other projects. Participated	
Administration		in faculty governance for process	
		improvement.	
Adjunct	Baylor	Taught 2/2 load (quarter system). Member of	2007 -
Instructor and	University	CAHME accreditation team. Collaborated with	2014
Deputy Chief	and Army	other faculty (internal and external to our	
for	Medical	school) for manuscripts and other projects.	
Technology	Command	Participated in faculty governance for process	
Innovation	Center and	improvement.	
Department,	School. Fort	•	
Healthcare	Sam		
Administration	Houston,		
	TX,		
Adjunct	The	Filled an interim role during their gap in full-	2012
Professor,	University of	time faculty. Was offered a full-time position	
Department of	the Incarnate	the same time as another offer.	
Healthcare	Word. San		
Administration	Antonio, TX,		

Position	University	Comments	Dates
Adjunct	Trinity	Filled an interim role during their gap in full-	2009 -
Instructor,	University,	time faculty.	2010
Department of	TX		
Healthcare			
Administration			
2LT, Special	United States	Managed and executed special projects in a	1992
Project	Military	classified (Secret) work area in West Point's	
Officer,	Academy.	war gaming lab (Department of Systems	
Department of	West Point,	Engineering). Secured \$1.5m in external	
Systems	NY, United	funding.	
Engineering	States		

D. Relevant Professional Experience

Position	Entity	Comments	Dates
Principal	Kruse	My consulting business is registered as an	January
	Consulting	LLC under knowledge management consulting	2011 -
	Services, San	and software development. I developed a	Present
	Antonio, TX	SharePoint-based tracking system to track	
		intellectual property for the USAF Medical	
		Service Agency. I worked on contracts for the	
		US Army and the Veteran's Administration for	
		Knowledge Management (KM). Our niche is	
		KM, but we also consult in areas of talent	
		acquisition, role redesign, process	
3547 611 6	- 111	improvement, and change management.	2005
MAJ, Chief	Intelligence,	Information Security, Personnel Security,	2005 -
Security	Security,	Physical Security, and overall Information	2007
Officer and	Communicat	Operations Officer for a deployed medical	
Operations	ions, and	brigade home stationed at Fort Hood Texas	
Security	Computers,	and deployed to Kuwait – A classified (Secret)	
Officer	1st Medical	environment. Served as the organization's	
(OPSEC)	Brigade,	Operation Secrecy Officer (a Top-Secret role).	
	COSCOM	Published multiple manuscripts in the Secret	
	and	environment on process improvement,	
	CENTCOM, Fort Hood	assessment (six sigma project), and personnel utilization.	
	TX and	uunzauon.	
	Kuwait		
Chief	Department	Supervised instructional design team for online	2002 -
Technology	of Learning	course development. Collaborated with other	2002 -
Officer	Innovation	branches in the U.S. Army to research	2003
	and	software and hardware technology solutions	
	Technology,	for the Army Medical Department Center and	
	Army	School.	
	Medical	Selicol.	
	Department		
	Department		

Position	Entity	Comments	Dates
	Center and School		
Special Projects Officer, Technology, and Innovation	Chief of the Medical Service Corps, US Army Medical Command, Fort Sam, TX, United States	Medical Service Corps Specific Branch Proponent Office. Created database of Medical Service Corps officers for use in correspondence and publication of directory. Collaborated with D.C. Oversaw the Office for Web Development, Knowledge Management, and Change Management. Sought innovative ways to manage and utilize the corps.	2001 - 2002
Deputy CIO and Hospital Company Commander	McDonald Army Community Hospital, Fort Eustis, VA, United States	Supervised 560 officers and enlisted and \$145K budget. Developed a case management program for Soldiers processing out of service for medical reasons. Implemented the first EHR for the U.S. Army.	1999 - 2001
Headquarters Company Commander and Battalion Operations Officer	704th Main Support Battalion, 4th Infantry Division, Fort Hood, TX	Supervised 145 officers and enlisted and \$114K budget. Created company-level training meeting lauded by III Corps Operations and published in the Army Logistician. Collaborated with other Commanders for the success of the Battalion. Won the Connelly Award. Deployed to National Training Center.	1997 - 1999
Division Maintenance Officer	Assistant Chief of Staff for Support, 4th Infantry Division, Fort Hood, TX,	Division proponent for automated logistics. Supervised \$10m logistics expenditures/yr. Collaborated with Executive and Maintenance Officers across the Division to ensure operational readiness. Field tested new hardware for medical personnel and material management. Deployed to National Training Center for Force XXI.	1995 - 1997
Shop Officer and Company Executive Officer	502 Forward Support Battalion, Tiger Brigade, 2nd Armored Division, Fort Hood, TX,	Supervised 120 enlisted and \$1.1M maintenance budget. Managed all heavy-vehicle maintenance for the Tiger Brigade Combat Team. Collaborated with Executive and Maintenance Officers across the Brigade Combat Team to ensure operational readiness. Beta tested new software for material management.	1994 - 1995
Platoon Leader	502nd Forward Support Battalion, 2nd Armored	Supervised 105 enlisted and \$23K budget. Collaborated with Executive Officer and other Platoon Leaders to ensure operational readiness. Deployed to the National Training Center.	1993 - 1994

Position	Entity	Comments	Dates
	Division, Fort Hood, TX,		
Special Project Officer	Housing Office, 5th Mechanized Infantry Division, III Corps, Fort Hood, TX,	Sought innovative ways to manage the movement of 1,124 families from Fort Polk to Fort Hood housing. Collaborated with housing offices at both installations. Reported to the III Corps Commander.	1992 - 1993
Infantryman	B Troop, 1/1 Air Cav, 11th Armored Cavalry Regiment, Schwabach, Germany	Served in Europe during the Cold War. Participated in nuclear warhead recovery, operations, supported the Boeschlagger Recon Team, and created the first ever supply database for an air cavalry squadron.	1985 - 1986

E. Other Professional Credentials (licensure, certification, etc.)

- National Defense University (NDU), Federal CIO Certificate (Graduate-level). (April 30, 2010 Present). This certificate was 9 credit hours from a second MSIT.
- Green Belt in Six Sigma, American Society for Quality. (2007 Present).
- Security +, Computer Technology Industry Association. (June 2006 Present).
- Microsoft Certified Systems Engineer, Microsoft Corporation. (December 1999 Present).
- Certified Professional for Health Information Systems, Health Information Management Systems Society. (January 2003 December 31, 2026).
- Fellow, American College of Health Professionals. (February 2004 December 28, 2023).

II. TEACHING

I employ the Socratic method when I teach. I expect students to come to class prepared to discuss the work that had already been assigned – I do not cover all material from homework, but I add value to what was already studied. I use innovative assessment methods from classroom discussions to web-enabled, interactive quiz questions. Students who come to class unprepared will not fully benefit from learning exercises. Students will only get out of an educational experience what they invest in it. If a student does not study, they will gain very little value. If a student augments the classroom discussion with diligent study, they will greatly benefit from the experience.

A. Teaching Honors and Awards:

- Award / Honor Nominee: Presidential Award of Merit for teaching, Dean College of Health Professions. January 2017 - June 2018
- Award / Honor Recipient: Favorite Professor, Alfred H. Nolle Chapter of the Alpha Chi National College Honor Society. January 2016 - December 2016

B. Courses Taught:

Texas State University:

- HA 3311 INDEPENDENT STUDY
- HA 3340 MGT HLTH INFO SYST
- HA 5300 HC ORGAN & DELVRY
- HA 5303 INFO SYS MGT IN HC
- HA 5311 TRENDS HLTH ADMIN
- HA 5325 PATNT CARE MGT
- HA 5356 POL DEVL HLTHC ARE
- HA 5840 ADMIN FLD PLCMNT
- HIM 3380 QLTY IMPRVMENT HIM
- HR 5357 CLINICAL EPIDEMIOL
- HR 5363 MED INFORMATICS

Baylor University:

- HCA 5317 Health Management Information Systems
- HCA 5342 Health Applications in Networking and Telecommunications
- HCA 5355 The Law and Ethics of War and Terrorism
- HCA 5356 Organizational Ethics
- HCA 5392 Ethics in Film
- MBUS 5220 Organizational Ethics

The University of the Incarnate Word:

• HADM 6315 - Healthcare Information Technology

Trinity University:

• HCAD 5360 - Seminar in Contemporary Issues: Information Technology

C. Directed Student Learning (i.e. theses, dissertations, exit committees, etc.):

- o External Reviewer, Master's Thesis. Debated student in an open forum in Finland on June 12, 2024.
- o Content Analysis Expert, PhD Dissertation. Status ongoing (2024-2025). Grand Canyon University. 3 PhD Candidates.
- o Supervisor / Chair, Comprehensive Exam, Status: Completed. (2021).
- o 2 MHA Students
- o Supervisor / Chair, Comprehensive Exam, Status: Completed. (2020).
- o 2 MHA Students
- o Supervisor / Chair, Comprehensive Exam, Status: Completed. (2019).
- o 3 MHA Students
- o Supervisor / Chair, Comprehensive Exam, Status: Completed. (2018).
- o 3 MHA Students

- o Supervisor / Chair, Comprehensive Exam, Status: Completed. (2017).
- o 2 MHA Students
- o Supervisor / Chair, Comprehensive Exam, Status: Completed. (2016).
- o 3 MHA Students
- o Supervisor / Chair, Comprehensive Exam, Status: Completed. (2015).
- o 3 Students
- o Supervisor / Chair, Comprehensive Exam, Status: Completed. (2014).
- o 2 Students
- Member, Master's Thesis, "An Exploratory Study: Consumers Perceptions Of Health Information Exchanges In Central Texas", Status: Completed. (January 2014 -December 2014). School of Health Administration, Texas State University. Student(s): Kimberly Chen, Graduate.
- Member, Master's Thesis, "History of the Electronic Health Record and the Way Ahead", Status: Completed. (June 2009 - August 2010). US Army-Baylor Masters in Health and Business Administration, Baylor University. 1 MHA Student.
- Member, Master's Thesis, "Information management: A departmental strategic analysis, Naval hospital Jacksonville, FL", Status: Completed. (June 2008 - August 2009). US Army-Baylor Masters in Health and Business Administration, Baylor University.
- o 1 MHA Student.
- o Supervisor / Chair, Master's Thesis, Status: Completed. (2004 2005).
- US Army-Baylor Masters in Health and Business Administration, Baylor University. 1 MHA Student.

D. Courses Prepared and Curriculum Development:

- HCA5355: Law and Ethics of War and Terrorism, Baylor Univ: 2007 2010.
- HCA5317: Health Management Information Systems, Baylor Univ: 2007 2011.
- Health Applications in Networking and Telecommunications, Baylor Univ: 2007 2011.
- HADM6315: Healthcare Information Technology, UIW: 2011 2012.
- HCAD5360: Seminar in Contemporary Issues: Information Technology, Trinity Univ: 2008 2010.
- Organizational Ethics, Baylor Univ: 2014 2015.
- Ethics in Film, Baylor Univ: 2015 2016.
- HA 5356 Policy Development in the Healthcare Arena, TXST: 2016 2023.
- HA 5325, Patient Care Management and Integrated Delivery Systems, TXST: 2015 2023.
- HA 5300 Healthcare Organization and Delivery, TXST: 2014 2023.
- HA 3340 Management of Health Information Systems, TXST: 2013 2023.
- HA 5303 Information Systems Management in Healthcare, TXST: 2013 2023.
- HR 5357 Clinical Epidemiology and Outcomes Research, TXST: 2013 2015.
- HIM 3380 Quality Improvement Regulations and Procedures for HIM, TXST: 2014 2015.
- HR 5363 Medical Informatics, TXST: 2014.
- HIM 5350 Legal Aspects of Electronic Health Information, TXST: 2013 2014.

F. Other:

Peer-Evaluation of Teaching. (March 23, 2017). The average score was 4.75/5.

Peer-Evaluation of Teaching. (November 12, 2015). The average score was 4.75/5.

Peer-Evaluation of Teaching. (November 5, 2015). The average score was 5/5.

Peer-Evaluation of Teaching. (April 23, 2015). The average score was 5/5.

Peer-Evaluation of Teaching. (September 22, 2014). The average score was 5/5.

Peer-Evaluation of Teaching. (January 23, 2014). The average score was 4.75/5.

Peer-Evaluation of Teaching. (October 2, 2013). The average score was 4.6/5.

G. Teaching Professional Development Activities Attended

- Continuing Education, "American College of Healthcare Executives." (2024).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "Creating your own IT strategy," LinkedIn Learning, Sunnyville, CA, United States. (April 25, 2023).
- Continuing Education Program, "Healthcare Leadership," National Congress of ACHE, Chicago, IL, United States. (Mar 19-22, 2023).
- Continuing Education Program, "Developing Executive Presence," National Association of State Boards of Accountancy (NASBA), San Marcos, TX, United States. (February 21, 2023 February 23, 2023).
- Continuing Education Program, "Executive Decision-Making," National Association of State Boards of Accountancy (NASBA), San Marcos, TX, United States. (February 1, 2023 - February 2, 2023).
- Continuing Education, "Project Management Foundations: Procurement," National Association of State Boards of Accountancy, San Marcos, TX, United States. (Feb 1, 2023).
- Continuing Education, "Academic Freedom," TSUS, San Marcos, TX. (January 10, 2023).
- Continuing Education Program, "Big Ideas," National Congress of ACHE, Chicago, IL, United States. (Mar 26-29, 2024).
- Continuing Education, "American College of Healthcare Executives." (2023).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education Program, "Fall Collaborative," American College of Healthcare Executives Central Texas Chapter, San Marcos, TX, United States. (November 2, 2022).
- Continuing Education, "Mediaflo: Features for Instruction," TXST. (January 29, 2021).
- Tutorial, "TXST Canvas 101," TXST. (September 15, 2020).
- Continuing Education, "Securing Zoom from Zoom Bombing," TXST. (June 4, 2020).
- Continuing Education Program, "Fall Collaborative," American College of Healthcare Executives Central Texas Chapter, San Marcos, TX, United States. (November 2, 2019).
- Continuing Education, "American College of Healthcare Executives." (2019).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "Advanced Online Course Design and Development," TXST. (August 2016 December 2016).
- Continuing Education, "American College of Healthcare Executives." (2016).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "American College of Healthcare Executives_Fall Collaborative." (2016).
- Continuing Education, "How to Teach an Online Course and Still Have a Life Panel Discussion," TXST. (October 21, 2016).
- Conference Attendance, "Introduction to Rubrics," TXST. (October 7, 2016).

- Workshop, "Economics driving healthcare reform," TXST. (September 15, 2016).
- Continuing Education, "Hybrid Course Teaching Experiences," TXST. (September 6, 2016).
- Continuing Education, "American College of Healthcare Executives." (2016).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "American College of Healthcare Executives_Fall Collaborative." (2015).
- Continuing Education, "American College of Healthcare Executives." (2015).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "Association of Military Surgeons of the United States." (2015).
- Continuing Education, "American College of Healthcare Executives_Fall Collaborative." (2014).
- Continuing Education, "American College of Healthcare Executives." (2014).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education Program, "College Students with Learning Disabilities: Legal Requirements and Best Practices for Teaching," TXST. (September 11, 2013).
- "Professional online formal training and experience with the following online learning management systems (LMS)." (August 28, 2013).
 - o Additional Comments: TRACS (Sakai) Gato (web development) Blackboard
- Continuing Education, "American College of Healthcare Executives." (2013).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "American College of Healthcare Executives." (2012).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "American College of Healthcare Executives." (2011).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "American College of Healthcare Executives." (2010).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "American College of Healthcare Executives." (2009).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "American College of Healthcare Executives." (2008).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "American College of Healthcare Executives." (2007).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "American College of Healthcare Executives." (2005).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes
- Continuing Education, "American College of Healthcare Executives." (2004).
 - o Additional Comments: Central and South Texas Chapter, Healthcare Landscapes

III. SCHOLARLY/CREATIVE

A. Works in Print (including works accepted, forthcoming, in press):

1. Books:

d. Chapters in Books:

Refereed:

- Kruse, C. S. Renick, C.O. (In Press). Ethics in the Management of Health Information Systems. In *Health Care Ethics: Critical Issues for the 21st Century* (5th Edition). Burlington, MA, US: Jones & Bartlett Learning.
- Kruse, C. S. (2018). Ethics in the Management of Health Information Systems. In *Health Care Ethics: Critical Issues for the 21st Century* (4th Edition). Burlington, MA, US: Jones & Bartlett Learning. <u>ISBN:</u> 9781284124910

2. Articles:

a. Refereed Journal Articles:

My record of academic achievement is 68 published, full-length research manuscripts (45 first-authored) in 26 journals with a mean impact factor of 3.65. My primary area of research is the adoption of health information technology and telemedicine and its intersection with health outcomes. The two highest impact factor manuscripts were published in the Journal of Medical Internet Research (impact factor of 7.6) and the Journal of Telemedicine and Telecare (impact factor of 6.184). My Google Scholar profile shows 8846 citations of my work used across 58 countries around the world. Based on citations, my scholarly record is currently in the top 18 of all faculty at the university (top 1%), number 1 in our college, and top 2% in the country (according to Stanford University listing, 2019-2024). Listed as Top Cited Scholar, 2024.

- Shanmugam, R., Fulton, L., Kruse, C. S., Beauvais, B. M., Betancourt, J. A., Pacheco, G. J., ... Sharma, A. (2024). The Effect of COVID-19 on Cancer Incidences in the U.S. *Heliyon*, *10*(7), 1–41. https://www.cell.com/heliyon/fulltext/S2405-8440(24)04835-7 JCR IF 4.0
- Mileski, M., McCray, R., Kruse, C., Topinka, J., Heineman, K., Vargas, B. (2024). Using Serenity Rooms and Similar Tools to Improve the Workplace during COVID-19: A Rapid Review. *Nursing Reports*. https://www.mdpi.com/2039-4403/14/1/29 JCR IF 2.4
- Beauvais, B. M., Kruse, C. S., Ramamonjiarivelo, Z. H., Pradhan, R., Sen, K., & Fulton, L. (2023). An Exploratory Analysis of the Association Between Hospital Labor Costs and the Quality of Care. *Risk Management and Healthcare Policy*, 16, 1075–1091. https://www.tandfonline.com/doi/full/10.2147/RMHP.S410296 JCR IF 3.5
- Beauvais, B. M., Mileski, M., Ramamonjiarivelo, Z. H., Lee, K. A., Kruse, C. S., Betancourt, J. A., ... Shanmugam, R. (2023). The Association Between Facility Affiliations and Revenue Generation in Skilled Nursing Facilities An Exploratory Study. *Journal of Multidisciplinary Healthcare*, 2023, 3099—3114. https://doi.org/https://doi.org/10.2147/JMDH.S433771 JCR IF 3.3
- Dolezel, D. M., Beauvais, B. M., Stigler Granados, P. E., Fulton, L. V., & Kruse, C. S. (2023). Effects of Internal and External Factors on Hospital Data

- Breaches: Quantitative Study. *Journal of Medical Internet Research*, 25(2023), e51471. https://doi.org/10.2196/51471 https://www.jmir.org/2023/1/e51471/ JCR IF 7.06
- Kruse, C. S., Mileski, M., Wilkinson, R., Larson, B., Samson, R., & Castillo, T. (2023). Leveraging Technology in Detection of Alzheimer's Disease: A Systematic Review and Meta Analysis. *Healthcare*. Published. https://www.mdpi.com/2227-9032/11/23/3013 JCR IF 3.16
- Kruse, C. S., Pacheco, G. J., Rosenthal, N., Kopp, C., Omorotionmwan, O., & Cruz, J. E. (2023). Leveraging mHealth for the treatment and management of PLHIV. *Risk Management and Healthcare Policy*. https://www.tandfonline.com/doi/full/10.2147/RMHP.S403946 JCR IF 3.5
- Kruse, C. S., Mileski, M. M., Heinemann, K., Huynh, H., Leafblad, A., Moreno, E. (2023). Analyzing the Effectiveness of mHealth in the Management of Diabetes among Older Adults: A Systematic Literature Review. *Journal of Multidisciplinary Healthcare*. https://www.tandfonline.com/doi/full/10.2147/JMDH.S392693 JCR IF 3.3
- Kruse, C. S., Molina-Nava, A., Kapoor, Y., Anerobi, C., & Maddukuri, H. (2023). Analyzing the Effect of Telemedicine on Domains of Quality Through Facilitators and Barriers to Adoption: A Systematic Review. *Journal of Medical Internet Research*. https://www.jmir.org/2023/1/e43601 JCR IF 7.06,
- Kruse, C. S., Betancourt, J. A., Gonzales, M., Dickerson, K. F., & Miah Neer. (2022). Leveraging mHealth for mental healthcare. *JMIR Mental Health*. https://mental.jmir.org/2022/12/e42301 JCR IF 6.332
- Kruse, C. S., Pacheco, G. J., Vargas, B., Castro, S., Lozano, N., & Gattu, M. (2022). Leveraging Telehealth in the management of Breast Cancer: A Systematic Literature Review. *Healthcare*. https://www.mdpi.com/2227-9032/10/2015 JCR IF 3.16
- Kruse, C. S., Sen, K., Armenta, V. A., Hubbard, N., & Brooks, R. (2022).

 Leveraging mHealth and Virtual Reality to Improve Memory for Alzheimer's Patients: A Systematic Review. *Healthcare*, 10, 1845.

 https://doi.org/10.3390/healthcare10101845 JCR IF 3.16
- Kruse, C. S., Betancourt, J. A., Madrid, S., Lindsey, C. W., & Wall, V. (2022). Leveraging mHealth and Wearable Sensors to Manage Alcohol Use Disorders: A Systematic Literature Review. *Healthcare*, 2022(10). https://doi.org/10.3390/healthcare10091672 JCR IF 3.160
- Kruse, C. S., Mileski, M., Dray, G. M., Johnson, Z., Shaw, C., & Shirodkar, H. (2022). Physician Burnout and EHR during COVID-19. *Journal of Medical Internet Research*, 24(3). http://dx.doi.org/10.2196/36200 JCR IF: 7.093

- Kruse, C. S., & Heinemann, K. A. (2022). Facilitators and Barriers to Adoption of Telemedicine During the First Year of COVID-19. *Journal of Medical Internet Research*, 24(1). https://doi.org/10.2196/31752 JCR IF: 7.093
- Beauvais, B. M., Kruse, C. S., Fulton, L. V., Shanmugam, R., Ramamonjiarivelo, Z. H., & Brooks, M. S. (2021). Association of Electronic Health Record Vendors with Hospital Financial and Quality Performance: Retrospective Data Analysis. *Journal of Medical Internet Research*. Published. https://doi.org/10.2196/23961 JCR IF: 7.093
- Beauvais, B. M., Kruse, C. S., Fulton, L. V., Brooks, M. S., Mileski, M., Lee, K. A., Ramamonjiarivelo, Z. Shanmugam, R. (2021). Testing Kissick's Iron Triangle Structural Equation Modeling Analysis of a Practical Theory. *Healthcare*, 9(12), 1753. https://doi.org/10.3390/healthcare9121753 JCR IF: 3.160
- Shanmugam, R., Fulton, L., Ramamonjiarivelo, Z., Betancourt, J., Beauvais, B., Kruse, C. S., & Brooks, M. S. (2021). A Report Card on Prevention Efforts of COVID-19 Deaths in US. *Healthcare*, *9*(1175), 1–13. https://doi.org/10.3390/healthcare9091175 JCR IF: 3.160
- Brooks, M. S., Beauvais, B. M., Kruse, C. S., Fulton, L. V., Mileski, M., Ramamonjiarivelo, Z., Shanmugam, R., Lieneck, C. H. (2021). Accreditation and Certification: Do They Improve Hospital Financial and Quality Performance? *Healthcare*, *9*, 887. https://doi.org/10.3390/healthcare9070887 JCR IF: 3.160
- Fulton, L. V., Lieneck, C. H., Ramamonjiarivelo, Z. H., Kruse, C. S., & Brooks, M. S. (2021). Competency Assessment of an Undergraduate Program Using a Third-Party, Objective Pre-Post Examination. *BMC Medical Education*, 21(21). https://doi.org/10.1186/s12909-020-02448-z JCR IF: 2.463
- Kruse, C. S., Beauvais, B. M., Brooks, M. S., Mileski, M., & Fulton, L. V. (2021). Models for Heart Failure Admissions and Admission Rates, 2016 through 2018. *Healthcare*, 9(1). DOI: https://doi.org/10.21203/rs.2.21707/v3 JCR IF: 3.160
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3. Conference Proceedings:

- a. Refereed Conference Proceedings:
 - Fulton, L. V., Beauvais, B. M., Brooks, M. S., Kruse, C. S., & Lee, K. A. (2021). A Publicly Available Cost Simulation of Sustainable Construction Options for Residential Houses.
 - Fulton, L. V., Beauvais, B. M., Brooks, M. S., Kruse, C. S., & Lee, K. A. (2021). Green for the Environment and Green for the Pocketbook: A Decade of Living Sustainably.
 - Kruse, C. S., Beauvais, B. M., Brooks, M. S., Mileski, M., & Fulton, L. V. (2021). Geospatial-Temporal, Explanatory, Demand, and Financial Models for Heart Failure.
 - Fulton, L. V., Beauvais, B. M., Brooks, M. S., Kruse, C. S., & Lee, K. A. (2021). Making the Most of Rural Residential Land Construction: A Case Study.
 - Ramamonjiarivelo, Z. H., Lieneck, C. H., Kruse, C. S., Greene, L., & Fulton, L. V. (2021). Assessing the impact of professional certifications on time-to-hire, job satisfaction, and career growth of health administration alumni (pp. 54–80).
 - Kruse, C. S. (2018). Knowledge Management in a Government Agency.

4. Abstracts:

Kruse, C. S., Zucker, K. W., & Martin, B. J. (2016). Ethical considerations presented by the movie Bridge on the River Kwai. *ACLM* (conference Proceedings). Published.

Additional Comments: Poster is listed in Works not in print

Booth, E., Lavoie, J., LoFranco, K., Tyson, D., Kruse, C. S., Zucker, K. W., & Boyle, M. J. (2014). An update on health care fraud. *Proceedings*. Published.

Kruse, C. S., Zucker, K. W., & Boyle, M. J. (2014). Tarasoff and HIPAA: There is no conflict. Published.

5. Other Works in Print:

Encyclopedia Entries:

Kruse, C. S. (2018). Telemedicine. In Warf (Ed.), *Encyclopedia of the Internet* (pp. 841–843). London and Thousand Oaks, CA, United States: Sage. https://doi.org/http://dx.doi.org/10.4135/9781473960367.n244

Magazine / Trade Publications:

Kruse, C. S. (2019, January 1). Benchmarking for graduate healthcare management education programs: Perspectives from the field, 7–8. Retrieved from http://cahme.org

Pierce, L. J., & Kruse, C. S. (2000, January 1). Creative Schedules for Training. <u>Army Logistician</u>, 32(1), 14–15

Newspaper Articles:

Kruse, C. S. (2019, September 18). The culture behind West Point's alma mater. *The Paisano*. Retrieved from https://paisano-online.com/20965/campus/the-culture-behind-west-points-alma-mater/

Kruse, C. S. (2001, June 8). Why I Serve.

B. Works Not in Print:

1. Papers Presented at Professional Meetings:

Ramamonjiarivelo, Z. H., Lieneck, C. H., Greene, L., Kruse, C. S., Fulton, L. V., Global Interdisciplinary Green Cities Conference 2021, "Assessing the impact of professional certification on time to hire, job satisfaction, and career growth of health administration alumni," University of Augsburg, Germany, Online, Augsburg, Germany. (June 22, 2021).

Fulton, L. V., Beauvais, B. M., Brooks, M. S., Kruse, C. S., Lee, K. A., Green Cities Conference, "A Publicly Available Cost Simulation of Sustainable Construction Options for Residential Houses," Green Cities Conference. (June 2021).

- Kruse, C. S., Beauvais, B. M., Brooks, M. S., Mileski, M., Fulton, L. V., Green Cities Conference, "Models for Heart Failure Admissions and Admission Rates, 2016 through 2018," Green Cities Conference. (June 2021).
- Fulton, L. V., Beauvais, B. M., Brooks, M. S., Kruse, C. S., Lee, K. A., Green Cities Conference, "Sustainable Residential Building Considerations for Rural Areas: A Case Study," Green Cities. (June 2021).
- Mileski, M., Kruse, C. S., CHP Research Forum, "Perceptions of the value in volunteering and internships by undergraduate students in a school of health administration: A pilot study," San Marcos, TX, United States. (2016).
- Kruse, C. S., Zucker, K. W., Boyle, M. J., American College of Legal medicine, "Ethical considerations presented by the movie Bridge on the River Kwai.," American College of Legal Medicine, Austin, TX, United States. (December 2015).
- Zucker, K. W., Kruse, C. S., Boyle, M. J., 54th Annual Meeting of the American College of Legal Medicine, "Basics of bioethics," American College of Legal Medicine, Dallas, TX, United States. (2014).
- Kruse, C. S., Zucker, K. W., Boyle, M. J., 54th Annual Meeting of the American College of Legal Medicine, "Tarasoff and HIPAA: There is no conflict," American College of Legal Medicine, Dallas, TX, United States. (2014).
- Kruse, C. S., Zucker, K. W., Boyle, M. J., 23rd European Conference on Philosophy of Medicine and Health Care, "Classic legal cases at the foundation of medical ethics in the USA (the right to refuse care and the right to die).," Tübingen, Germany. (2009). Additional Comments: Sources and perspectives of bioethics p84-85
- Zucker, K. W., Boyle, M. J., Kruse, C. S., 23rd European Conference on Philosophy of Medicine and Health Care, "Film as a tool in teaching medical ethics: Death and dying," Tübingen, Germany. (2009).
 Additional Comments: Sources and perspectives of bioethics p85-86
- Jefferson, T. C., Kruse, C. S., Zucker, K. W., 17th Annual Meeting of the Association of Applied and Professional Ethics, "Military medical assets and intelligence collection: An exercise in applied ethics," San Antonio, TX, United States. (2008).

 Additional Comments: Abstracts 43
- 2. Invited Talks, Lectures, and Presentations:
 - Kruse, C. S., Annual Symposium of Computer Science, "Digitization of the healthcare infrastructure enables safer, patient-centered care," Finnish Computer Science Society, University of Vaasa, Vaasa, Finland. (June 10, 2024).
 - Fulton, L. V., Beauvais, B. M., Brooks, M. S., Kruse, C. S., Lee, K. A., Swiss-US Energy Innovation Days 2021 (Non-Virtual Delayed), "A Publicly Available Cost Simulation of Sustainable Construction Options for Residential Houses," swissnex Boston, Moved Online, Bern, Switzerland. (June 4, 2020).

- Kruse, C. S., ACHE 2018 Fall Collaborative, "The Healthcare Executive's Role in IT Decision Making," American College of Healthcare Executives, Texas State University, San Marcos, TX, United States. (November 9, 2018).
- Kruse, C. S., Zucker, K. W., Boyle, M. J., Jefferson, T. C., 18th Annual Meeting of the Association of Practical and Professional Ethics, "A pedagogic demonstration: Cases in military, medical ethics," Cincinnati, OH, United States. (2009).
- Zucker, K. W., Boyle, M. J., Kruse, C. S., Swift, G. S., Association of University Programs in Health Administration, "Ethics and edibles –An adjunct to the Army-Baylor curriculum," Portland, OR, United States. (2009).
- Jefferson, T. C., Kruse, C. S., Zucker, K. W., 17th Annual Meeting of the Association of Practical and Professional Ethics, "Military medical assets and intelligence collection: An exercise in applied ethics," San Antonio, TX, United States. (2008).

3. Consultancies:

Government, VHA OEM, Martinsburg, WV, United States. (September 1, 2019 - May 20, 2020).

Additional Comments: Knowledge Management Assessment

Government, Walter Reed Army Institute of Research, Silver Spring, MD, United States. (May 2017 - December 20, 2017).

Additional Comments: Knowledge Management consultation to evaluate current workflow/processes, files management, information sharing, and archiving of historical research.

- For Profit Organization, ProCial. Strategic products, San Marcos, TX, United States. (March 2015 October 2015).
- Government, United States Air Force Medical Support Agency, San Antonio, TX, United States. (2012 2014).
 - Additional Comments: The development of a new data system to organize medical-related research and its associated intellectual property
- For Profit Organization, Aptis Inc, University of Texas at San Antonio, San Antonio, TX, United States. (2005).
- For Profit Organization, University of Texas at San Antonio, San Antonio, TX, United States. (2003).

4. Workshops:

Kruse, C., Student Workshop at the Round Rock campus location, "The Quality Movement: How quality is all around us, and why your boss wants you to lead the charge," TXST. (September 10, 2015).

5. Other Works not in Print:

a. Works "submitted" or "under review":

Journal Articles:

- Kruse, C.S. (Submitted / Under Review). Transitioning to an RCM Budget Model. *Nursing Education Perspectives*. (March 27, 2025).
- Kruse, C. S., & Nowicki, M. (Submitted / Under Review). Why Not Universal Access to Care in the US? *Milbank Qtrly*. (March 26, 2025)
- Kruse, C. S., Dolezel, D. M., Shanmugam, R. Cybersecurity in Healthcare: A Systematic Review and Narrative Analysis. *Journal of the American Medical Informatics Association*. (March 25, 2025)
- Kruse, C. S., Herzog, B. Z., Frye, L. M., Spencer, J. R., & Stevenson, E. A. (Submitted / Under Review). HIT, Quality, and the ED. International *Health Science Reports*. (November 13, 2024)
- Kruse, C.S., Sriraman, V. (Submitted / Under Review). The effect of class start time, class size, and course level on academic performance: An analysis based on multiple linear regression. *PLOS One*. (October 28, 2024).
- Kruse, C. S., Pacheco, G. J., Roe, H., Sierra, S., & Krips, R. (Submitted / Under Review). Leveraging Telemedicine to Manage Adolescent Obesity. *Health Science Reports*. https://doi.org/10.2196/preprints.50341 (October 28, 2024)
- McClay, R., Mileski, M., Heinemann, K. A., Costello, K., Chan, K., Zuniga, C., ... Kruse, C. S. (Submitted / Under Review). Conventions in Doctor of Nursing Practice Education Programs: A Call for Clarification and Consistency. *Journal of Professional Nursing*. (May 27, 2024)
- Beauvais, B. M., Ramamonjiarivelo, Z. H., Kruse, C. S., Fulton, L. V., Shanmugam, R., Sharma, A., Tomic, A. The Predictive Factors of Hospital Bankruptcy A Multi-Model Comparison. (September, 2024)
- Beauvais, B. M., Ramamonjiarivelo, Z. H., Kruse, C. S., Fulton, L. V., Shanmugam, R., Sharma, A., & Tomic, A. (Submitted / Under Review). Predictors of Hospital Bankruptcy A Longitudinal Analysis. (March 2024)
- Sen, K., Kruse, C. S., Ramamonjiarivelo, Z., & Mileski, M. (Submitted / Under Review). Examining Food Delivery Service Interventions to Reduce Social Isolation and Food Insecurity in Older Adults: A Systematic Review. *npj Aging*. (November 8, 2024)

Lee, K. A., Lieneck, C. H., Kruse, C. S., Ramamonjiarivelo, Z. H., & Fulton, L. V. (Submitted / Under Review). Examining Relationships between Personality Preferences and Graduate Health Administration Student Outcomes. *Current Psychology*. (May 31, 2023)

b. Works "in progress":

Conference Proceedings:

Kruse, C. S., Dolezel, D. M., & Shanmugam, R. (In Preparation; Not Yet Submitted). Cybersecurity in Healthcare: A Systematic Review and Narrative Analysis. Healthsec-2025.

Journal Articles:

- Dolezel, D. M., Kruse, C. S., Shanmugam, R., Ramamonjiarivelo, Z. H., & Pradhan, R. (In Preparation; Not Yet Submitted). Data Breaches and Hospital Quality. *Journal of Medical Internet Research*.
- Kruse, C.S., Dolezel, D. Cybersecurity in Healthcare: A Systematic Review and Narrative Analysis.
- Kruse, C. S., & Arar, K. (In Preparation; Not Yet Submitted). High Impact Research Practices of Highly Influential Scientists At A Public University in Texas: A Delphi Study.
- Kruse, C.S., Brooks, M.S. An analysis of workload across the state of Texas: Why is the productivity of accredited programs different? *International Journal of Productivity and Performance Management*.
- Kruse, C. S., Mileski, M., Armenta, V. A., Nguyen, S. S., Soliz, J., & Jackson, R. (In Preparation; Not Yet Submitted). Barriers to the adoption of HIT during COVID-19. *JMIR*.
- Kruse, C. S., Atamosa, L., Collins, A., & Garcia, G. (In Preparation; Not Yet Submitted). mHealth and Cardiovascular Rehabilitation. *Telemedicine and Telecare*.
- Kruse, C. S., Flores, E. F., Smith, A., & Shinol, K. (In Preparation; Not Yet Submitted). eHealth and Pain Management.
- Kruse, C. S., Soma, S., Brown, T., & Blakley, K. (In Preparation; Not Yet Submitted). Big Data and Health Information Technology's Role on Health Outcomes-A Systematic Review. *Health Policy and Technology*.
- Dolezel, D. M., Beauvais, B. M., Kruse, C. S., Shanmugam, R., Pradhan, R., & Ramamonjiarivelo, Z. H. (In Preparation; Not Yet Submitted). Data Breaches and Hospital Profitability. *Journal of Medical Internet Research*.

Beauvais, B. M., Ramamonjiarivelo, Z. H., Fulton, L. V., Kruse, C. S., Brooks, M. S., & Mileski, M. (In Preparation; Not Yet Submitted). Profitability at What Price? Evaluating Not-For-Profit Financial Performance and Community Health.

c. Other Works Not in Print:

Journal Guest Editor

Dolezel, D. M., Kruse, C. S., Pradhan, R., Guest Editor Article Collection, "Journal of Multidisciplinary Care," Dove Press. (March 21, 2025).

Creative Works Cited in Conference Papers / Presentations:

Zucker, K. W., Boyle, M. J., Kruse, C. S., 23rd European Conference on Philosophy of Medicine and Health Care, "A non-academic way of teaching medical ethics," Tübingen, Germany. (2009).Additional Comments: Sources and perspectives of bioethics 83-84

Posters:

- Kruse, C. S. (lead author), Dolezel, D. M. (co-author), Shanmugam, R. (co-author), Texas State University CHP Research Forum, "Cybersecurity in Healthcare," Texas State University College of Health Professions, San Marcos, TX, United States. (April 10, 2025).
- Kruse, C. S. (lead author), Dolezel, D. M. (co-author), Shanmugam, R. (co-author), Texas State University Translational Health Scholar Showcase,
 "Cybersecurity in Healthcare," Texas State University Translational
 Health Research Center, San Marcos, TX, United States. (April 4, 2025).
- Kruse, C. S., TSAHP, "Health Professions Transitioning to an RCM Budget Model," TSAHP, San Antonio, TX, United States. (September 19, 2024).
- Lee, K. A. (Assistant Professor of Practice), Ramamonjiarivelo, Z. H. (Associate Professor), Betancourt, J. A. (Assistant Professor), Kruse, C. S. (Professor), College of Health Professions Research Forum, "Leadership Runway from Higher-Education to Healthcare Career Success (An Initial Study)," Texas State University-College of Health Professions, Texas State University at Round Rock Avery Building, Round Rock, TX, United States. (April 11, 2024).
- Kruse, Pacheco, Vargas, Lozano, Castro, Gattu. "Leveraging Telehealth for the Management of Breast Cancer Symptoms." Health Scholar Showcase, Performing Arts Center, Texas State University, San Marcos, TX (Feb 3, 2023).

- Kruse, Betancourt, Madrid, Lindsey, Wall. "Leveraging mHealth and Wearable Sensors to Manage Alcohol Use Disorders." Health Scholar Showcase, Performing Arts Center, Texas State University, San Marcos, TX (Feb 3, 2023).
- Hewitt, B. A., Topinka, J. B., McLeod, A. J., Kruse, C. S., College of Health Professions Research Forum, "Healthy Students 2020: A Self-Reported Assessment of the Texas State Student Population's Health, Based on Leading Health Indicators from Healthy People 2020," College of Health Professions, Encino Hall, San Marcos, TX USA, TX, United States. (April 14, 2019).
- Stigler Granados, P. E. (PI), Kruse, C. S. (Co-PI), Krishnan, L. (Student), Vargas, A. (Student), Gelillo-Smith, R. (Student), Guerra, D. A. (Student), Health Scholars Showcase, "Tracking Chagas Disease Using Infected Animals and Health Information Technology: A Systematic Review," Texas State University, Performing Arts Center, San Marcos, TX, United States. (February 27, 2019).
- Blakley, K., Brown, T., Smith, I., Soma, S., Kruse, C. S., 10th Annual International Research Conference, "Big Data and HIT's Role on Health Outcomes," The Graduate College, LBJ Ballroom, San Marcos, TX, United States. (November 13, 2018).
- Bamrah, I. K., Ortiz, S., Segovia, N., Valdes, S. M., Kruse, C. S., 10th Annual International Research Conference, "Defining the Barriers to the Use of mHealth in Improving the Preventative Health Outcomes in Developing Countries," The Graduate College, LBJ Ballroom, San Marcos, TX, United States. (November 13, 2018).
- Syal, R., MacNeil, L., Chabarria, E., Basch, C., Kruse, C. S., Mileski, M., 10th Annual International Research Conference, "Evaluating the relationship between HIT and safer-prescribing in the LTC setting," The Graduate College, LBJ Ballroom, San Marcos, TX, United States. (November 13, 2018).
- Watson, J., Lobo, L., Oyibo, S., Stopplemoor, A., Kruse, C. S., 10th Annual International Research Conference, "The Effect of Telemedicine Adoption in the Management of Alcohol Abuse, Addiction, and Rehabilitation," The Graduate College, LBJ Ballroom, San Marcos, TX, United States. (November 13, 2018).
- Larson, B., Wilkinson, R., Samson, R., Castillo, T., Kruse, C. S., 10th Annual International Research Conference, "Use of Technology in the Detection of Alzheimer's Disease A Systematic Review," The Graduate College, LBJ Ballroom, San Marcos, TX, United States. (November 13, 2018).
- Krishnan, L., Gelilo-Smith, R., Vargas, A., Guerra, D., Kruse, C. S., Stigler Granados, P. E., 10th Annual International Research Conference,

- "Utilizing Domestic and Sylvatic Animal Hosts as Health Information Technology Sentinels to Track Chagas Disease in the southern United States," The Graduate College, LBJ Ballroom, San Marcos, TX, United States. (November 13, 2018).
- Hewitt, B. A., Topinka, J. B., McLeod, A. J., Kruse, C. S., 2018 Health Scholars Showcase, "Healthy Students 2020: A Self-Reported Assessment of the Texas State Student Population's Health, Based on Leading Health Indicators from Healthy People 2020," The Translational Health Team, Texas State Performing Arts Center, San Marcos, TX USA. (February 23, 2018).
- Kruse, C. S., Lieneck, C. H., CHP Research Forum, "Health Information Technology Course in a BHA_MHA Curriculum," College of Health Professions, San Marcos, TX, United States. (April 12, 2017).
- Kruse, C. S., Soma, M., Pulluri, D., Nemali, N., Brooks, M. S., CHP Research Forum, "Using Telemedicine to Manage Chronic Heart Disease," College of Health Professions, san marcos, TX, United States. (April 12, 2017).
- Kruse, C. S., Karem, P., Shifflett, K., Lokesh, V., Ravi, K., Brooks, M. S., Annual meeting of the American College of Legal Medicine, "Barriers to the Adoption of Telemedicine Worldwide," American College of Legal Medicine, Las Vegas, NV, United States. (February 24, 2017).
- Kruse, C. S., Annual meeting of the American College of Legal Medicine, "The Computer Id, Ego, and Superego," American College of Legal Medicine, Las Vegas, NV, United States. (January 2017).
- Kruse, C. S. (Co author), Pesek, B. (Co author), Anderson, M. (Co author), Comfort, H. (Co author), 2018 Health Scholar Showcase, "Facilitators and Barriers to the Adoption of Telemonitoring to Manage COPD," Texas State University, Texas State University Performing Arts Center, San Marcos, TX, United States. (February 23, 2018).
- Cardenas, A., Fitton, A., Thomlinson, S., Kruse, C. S., CHP Research Forum, "Association of the Electronic Health Record with the Management of Diabetes: A Systematic Literature Review," College of Health Professions, Texas State University, CHP building, San Marcos, TX, United States. (2016).
- Kruse, C. S., Mileski, M., CHP Research Forum, "Conducting a Systematic Literature Review for Publication," Texas State University, CHP building, San Marcos, TX, United States. (2016).
- Topinka, J., Kruse, C. S., McLeod, A., Hewitt, B., CHP Research Forum, "Healthy Students 2020: A Self-Reported Assessment of the Texas State Student Population^as Health, Based On Focus Areas from Healthy People

- 2020," College of Health Professions, Texas State University, CHP building, San Marcos, TX, United States. (2016).
- Mileski, M., Kruse, C. S., Lee, K. A., Topinka, J. B., CHP Research Forum, "Perceptions of the Value of Professional Networking by Undergraduate Students in a School of Health Administration: A Pilot Study," College of Health Professions, Texas State University, CHP building, San Marcos, TX, United States. (2016).
- Luna, R., Myhra, M., Rhine, E., Sullivan, R., Kruse, C. S., CHP Research Forum, "Security and the Electronic Health Record," College of Health Professions, Texas State University, CHP building, San Marcos, TX, United States. (2016).
- Kruse, C. S., Mileski, M., Moreno, J., CHP Research Forum, "Mobile Health Solutions for the Aging Population," College of Health Professions, Texas State University, CHP building, San Marcos, TX, United States. (February 16, 2016).
- Kruse, C. S., Zucker, K. W., Boyle, M. J., 55th Annual Meeting of the American College of Legal Medicine, "Ethical considerations presented by the movie Bridge on the River Kwai," American College of Legal Medicine, San Antonio, TX, United States. (January 2016).
- Moore, M., Ruiz, I., Lux, B., Boyle, M. J., Kruse, C. S., Brooks, T., Zucker, K. W., Association of Military Surgeons of the United States (AMSUS) annual meeting, "Adjusting for Risks Under P4P Measures for Socioeconomic Factors," Association of Military Surgeons of the United States (AMSUS), San Antonio, TX, United States. (2015).
- Thomas, J., Kang, S., Wyatt, C., Zucker, K. W., Boyle, M. J., Brooks, T., Kruse, C., Association of Military Surgeons of the United States (AMSUS) annual meeting, "The Genetic Information Nondiscrimination Act (GINA) of 2008, Applying the Army-Baylor Organizational Decision-Making Model," Association of Military Surgeons of the United States (AMSUS), San Antonio, TX, United States. (2015).
- Ryan, L., Marc, O., Bob, P., Karin, Z., Kruse, C. S., Annual meeting of the Association of Military Surgeons of the United States, "The Player, The Doctor, The Business: Medical Ethics in Professional Football," Association of Military Surgeons of the United States (AMSUS), San Antonio, TX, United States. (2015).
- Zucker, K. W., Boyle, M. J., Kruse, C. S., Association of Military Surgeons of the United States (AMSUS) annual meeting, "A Non-Academic Way of Approaching Medical Ethics," Association of Military Surgeons of the United States (AMSUS), San Antonio, TX, United States. (December 15, 2015).

- Karin, Z. W., Kruse, C. S., Martin, B., Douglas, S., Annual meeting of the Association of Military Surgeons of the United States, "Clinical Ethics and Organizational Ethics: How The Basics Differ," Association of Military Surgeons of the United States (AMSUS), San Antonio, TX. (December 15, 2015).
- Gilbert, J. P., Tansey, K. A., Taylor, G. K., Kruse, C. S., Zucker, K. W., Boyle, M. J., Association of Military Surgeons of the United States (AMSUS) annual meeting, "Exploring the Ethical Considerations of the Army Assignment Policy for Soldiers Who Are HIV-Postitive," Association of Military Surgeons of the United States (AMSUS), San Antonio, TX, United States. (December 15, 2015).
- Booth, E., Lavoie, J., LoFranco, K., Tyson, D., Kruse, C. S., Zucker, K., Boyle, J., Brooks, T., 54th Annual Meeting of the American College of Legal Medicine, "An update on health care fraud," Dallas, TX, United States. (2014).
- Brown, J., Deeter, J., Jones, M., Boyle, M., Brooks, T., Kruse, C. S., Zucker, K., 119th Annual Meeting of the Association of Military Surgeons of the United States, "Federal healthcare gift policies: A comparison," Washington, DC, United States. (2014).
- Wood, R., Bravo, V., Zucker, K., Boyle, M., Kruse, C. S., Brooks, T., 119th Annual Meeting of the Association of Military Surgeons of the United States, "The ethics of using children in clinical research," Washington, DC, United States. (2014).
- Slitzer, A., Zucker, K., Swift, D., Boyle, M., Kruse, C. S., 53rd Annual Meeting of the American College of Legal Medicine, "Ethics in film: End of life decision-making," Las Vegas, NV, United States. (2013).
- Fandre, M., Henry, M., McKenna, C., Kruse, C. S., Zucker, K., Boyle, M., Swift, D., 53rd Annual Meeting of the American College of Legal Medicine, "Organizational ethics in the graduate academic setting," American College of Legal Medicine, Las Vegas, NV, United States. (2013).
- Slamen, R., Yarbrough, M., McKay, J., Zucker, K., Swift, D., Boyle, M., Kruse, C. S., 53rd Annual Meeting of the American College of Legal Medicine, "Provisions of the patient protection and affordable care act examined using an ethical continuum tool," Las Vegas, NV, United States. (2013).
- Zucker, K., Swift, D., Kruse, C. S., Boyle, M., 53rd Annual Meeting of the American College of Legal Medicine, "The basics of bioethics," Las Vegas, NV, United States. (2013).

- Gomez, R. H., Smith, M. B., Vargas, A. L., Swift, D. C., Zucker, K. W., Boyle, M. J., Kruse, C. S., 52nd Annual Meeting of the American College of Legal Medicine, "Codes of ethics across the medical professions," New Orleans, LA, United States. (2012).
- Zucker, K. W., Swift, D. C., Jefferson, T. C., Kruse, C. S., Joint DoD/MEDCOM Health Care Law Conference, "Current issues in medical ethics," San Antonio, TX, United States. (2012).
- Zucker, K. W., Swift, D. C., Kruse, C. S., Boyle, M. J., The Annual Meeting of the Center for Bioethics and Human Dignity, "Film as a tool for teaching medical, ethics," Trinity International University, Deerfield, IL, United States. (2012).
- Zucker, K. W., Swift, D. C., Kruse, C. S., Boyle, M. J., 52nd Annual Meeting of the American College of Legal Medicine, "Film as a tool for teaching medical, organizational ethics," New Orleans, LA, United States. (2012).
- Zucker, K. W., Swift, D. C., Kruse, C. S., Boyle, M. J., 52nd Annual Meeting of the American College of Legal Medicine, "Moments in medical-legal history: The Great Starvation Experiment," New Orleans, LA, United States. (2012).
- Allen, B., Bentley, S., Bessler, C., Gomez, R., Smith, M., Vargas, A., Zucker, K., Swift, D., Kruse, C. S., Boyle, M., 52nd Annual Meeting of the American College of Legal Medicine, "Professional codes of associations of medical administrators," New Orleans, LA, United States. (2012). Additional Comments: Program Book 55-56
- Swift, D. C., Zucker, K. W., Kruse, C. S., Boyle, M. J., The Annual Meeting of the Center for Bioethics and Human Dignity, "The Great Starvation Experiment: Pacifism and patriotism," Trinity International University, Deerfield, IL, United States. (2012).
- Chabalko, E., Lindsay, S., Thomas, M., Mangelsdorff, D., Zucker, K., Swift, D., Kruse, C. S., 52nd Annual Meeting of the American College of Legal Medicine, "US Military use of psychotropic medications and psychotherapy," New Orleans, LA, United States. (2012).

 Additional Comments: Program Book 65-66
- Post, M. A., Sloan, C., Swift, D. C., Kruse, C. S., Zucker, K. W., 51st Annual Meeting of the American College of Legal Medicine, "Codes of ethics in the behavioral health professions," Las Vegas, NV, United States. (2011). Additional Comments: Program Book 95 96, Abstract published
- Kruse, C. S., Swift, D. C., Boyle, M. J., Zucker, K. W., 51st Annual Meeting of the American College of Legal Medicine, "Film as a tool for teaching clinical ethics," Las Vegas, NV, United States. (2011).

- Blanchard, J., Campbell, R., Bly, R., Swift, D. C., Kruse, C. S., Zucker, K. W., 51st Annual Meeting of the American College of Legal Medicine, "Healthcare organizational ethics: An umbrella approach," Las Vegas, NV, United States. (2011).
- Zucker, K. W., Kruse, C. S., Boyle, M. J., 50th Annual Meeting of the American College of Legal Medicine, "Film for teaching medical ethics," Orlando, FL, United States. (2010).
- Zucker, K. W., Boyle, M. J., Kruse, C. S., Jefferson, T. C., 50th Annual Meeting of the American College of Legal Medicine, "The Army Baylor Ethical Decision-Making models: And, now, there are three," Orlando, FL, United States. (2010).
- Zucker, K. W., Boyle, M. J., Kruse, C. S., 50th Annual Meeting of the American College of Legal Medicine, "The right to refuse care and the right to die: Classic legal cases at the foundation of medical ethics," Orlando, FL, United States. (2010).
- Zucker, K. W., Boyle, M. J., Kruse, C. S., 49th Annual Meeting of the American College of Legal Medicine, "A non-academic approach to teaching medical ethics," Las Vegas, NV, United States. (2009).
- Kruse, C. S., Zucker, K. W., Boyle, M. J., Jefferson, T. C., 18th Annual Meeting of the Association of Applied and Professional Ethics, "A pedagogical demonstration: Cases in military, medical ethics," Cincinnati, OH, United States. (2009).
- Mangelsdorff, A. D., Bewley, L., Fulton, L., Broom, K., Kruse, C. S., Beauvais, B., Brezinski, P., Childress, C., Jeffries, J., Wood, S., Zucker, K., Annual Meeting of the Association of University Programs in Health Administration, "Educational transformations and outcomes: the Army-Baylor University MHA/MBA program," Chicago, IL, United States. (2009).
- Zucker, K. W., Boyle, M. J., Kruse, C. S., Jefferson, T. C., Jeffries, J. R., 48th Annual Meeting of the American College of Legal Medicine, "A proposed method for medical-ethical decision-making on the battlefield," Houston, TX, United States. (2008).
- Zucker, K. W., Boyle, M. J., Kruse, C. S., Jefferson, T. C., Jeffries, J. R., 16th Annual Poster Session of the Association of Medical Service Corps Officers of the Navy in conjunction with the 114th Annual Meeting of the Association of Military Surgeons of the United States, "A proposed model for battlefield medical-ethical decision-making," San Antonio, TX, United States. (2008).

- Zucker, K. W., Jefferson, T. C., Boyle, M. J., Jeffries, J. R., Kruse, C. S., 17th World Congress on Medical Law, "Ethics committees in US hospitals: Why, where, who, and how," Beijing, China. (2008).
- Kruse, C. S., Zucker, K. W., Boyle, M. J., Jeffries, J. R., Jefferson, T. C., 11th Annual Force Health Protection Conference, "Preparing for conflict: The Law and Ethics of War and Terrorism --An elective in the Army Baylor Graduate Program in Health and Business Administration," Albuquerque, NM, United States. (2008).
- Zucker, K. W., Jefferson, T. C., Jeffries, J. R., Kruse, C. S., Newland, E., 15th Annual Poster Session of the Association of Medical Service Corps Officers of the Navy in conjunction with the 113th Annual Meeting of the Association of Military Surgeons of the United States, "Teaching the Law and Ethics of War and Terrorism," Salt Lake City, UT, United States. (2007).

C. Scholarly / Creative Grants and Contracts:

1. Funded External Grants and Contracts:

- Kruse, Clemens Scott. Williamson Foundation, PM & JG Williamson Foundation, Private / Foundation / Corporate, \$150,000.00. (Submitted: February 8, 2024, Funded: July 2024 Present). Gift.
- Kruse, Clemens Scott. Williamson Fund, PM & JG Williamson Foundation, Texas Research Incentive Program (TRIP), \$65,000.00. (Funded: Nov 28, 2023). Gift.
- Kruse, Clemens Scott. Williamson Foundation, PM & JG Williamson Foundation, Private / Foundation / Corporate, \$150,000.00. (Submitted: March 8, 2023, Funded: July 31, 2023 Present). Gift.
- Kruse, Clemens Scott. Williamson Foundation, PM & JG Williamson Foundation, Private / Foundation / Corporate, \$150,000.00. (Submitted: March 01, 2022, Funded: July 28, 2022 Present). Gift.
- Kruse, Clemens Scott. Williamson Fund, Texas Research Incentive Program (TRIP), Private / Foundation / Corporate, \$75,000.00. (Submitted: March 01, 2022, Funded: August 25, 2022 Present). Gift.
- Kruse, Clemens Scott. Williamson Foundation, PM & JG Williamson Foundation, Private / Foundation / Corporate, \$130,000.00. (Submitted: March 23, 2021, Funded: April 14, 2021 Present). Gift.
- Kruse, Clemens Scott. Williamson Fund, Texas Research Incentive Program (TRIP), Private / Foundation / Corporate, \$65,000.00. (Submitted: March 23, 2021, Funded: April 14, 2021 Present). Gift.

- Kruse, Clemens Scott. Williamson Foundation, PM & JG Williamson Foundation, Private / Foundation / Corporate, \$130,000.00. (Funded: June 18, 2020 Present). Gift.
- Kruse, Clemens Scott. Williamson Fund, PM & JG Williamson Foundation, Texas Research Incentive Program (TRIP), \$65,000.00. (Funded: July 28, 2020). Gift.
- 2. Submitted, but not Funded, External Grants and Contracts:
 - Kruse, Clemens Scott. The Management of Health Information Technology, Guggenheim Foundation, Private / Foundation / Corporate, \$50,000.00. (Submitted: January 1, 2019). Gift.
 - Kruse, Clemens Scott. FOA: PA15-147 -- Interest in Innovative Methods Research to Increase the Utility of Systematic Reviews, NIH, Federal, \$100,000.00. (Submitted: July 15, 2018). Grant.
 - Kruse, Clemens S (Principal), Percent Contribution: 70%, Mileski, Michael (Co-Principal), Percent Contribution: 30%. Health Information Technology Security Awareness A Mobile Package to Take to Seniors, Patient-Centered Outcomes Research Institute, Private / Foundation / Corporate, \$74,444.00. (Submitted: May 26, 2016). Grant.
 - Kruse, Clemens Scott (Principal), Percent Contribution: 70%, Mileski, Michael (Co-Principal), Percent Contribution: 30%. Patient satisfaction of students of Texas State University that use the student clinic, Patient-Centered Outcomes Research Institute, Private / Foundation / Corporate, \$26,952.00. (Submitted: August 24, 2015). Grant.
- 4. Submitted, but not Funded, Internal Grants and Contracts:
 - Kruse, Clemens Scott, Topinka, Joseph Baar. Funding of conference attendance, Office of Sponsored Research, Texas State University, \$16,000.00. (Submitted: October 25, 2017). Grant.
 - Topinka, Joseph B (Principal), Percent Contribution: 60%, Kruse, Clemens S. (Co-Principal), Percent Contribution: 40%. Passive Population Surveillance of Body Temperature During Flu Season and its Effect on Personal Health Practices, Texas Statute University, Texas State University, \$9,900.00. (Submitted: October 11, 2016). Grant.
 - Kruse, Clemens Scott (Co-Principal), Percent Contribution: 50%, Topinka, Joseph Baar (Principal), Percent Contribution: 50%. Passive population surveillance of body temperature during flu season, Texas State University Research Enhancement Program (REP), Texas State University, \$16,000.00. (Submitted: October 10, 2016). Grant.

- Kruse, Clemens Scott (Principal), Percent Contribution: 80%, Brooks, Matthew S (Co-Principal), Percent Contribution: 20%. Conference Support for MHA Students, Patient-Centered Outcomes Research Institute, Private / Foundation / Corporate, \$47,000.00. (Submitted: May 27, 2016). Grant.
- Kruse, Clemens Scott (Co-Principal), Percent Contribution: 50%, Topinka, Joseph Baar (Principal), Percent Contribution: 50%. Healthy Students 2020, Public health awareness survey of students at Texas State University, Texas State University Research Enhancement Program (REP), Other, \$16,000.00. (Submitted: October 5, 2015). Grant.
- Kruse, Clemens S (Principal), Percent Contribution: 50%, Mileski, Michael (Co-Principal), Percent Contribution: 50%. Establishing a benchmark for patient satisfaction in a university setting, Patient-Centered Outcomes Research Institute, Private / Foundation / Corporate, \$60,000.00. (Submitted: October 1, 2015). Grant.
- Topinka, Joseph (Principal), Percent Contribution: 50%, Kruse, Clemens (Co-Principal), Percent Contribution: 50%. Healthy students 2020, Texas State University, Institutional (Higher Ed), \$15,517.00. (Submitted: October 1, 2015). Grant.
- Kruse, Clemens Scott (Principal), Percent Contribution: 90%, Fulton, Lawrence (Co-Principal), Percent Contribution: 10%. Passive population surveillance of body temperature during flu season and its effect on personal health practices, Texas State University Research Enhancement Program (REP), Texas State University, \$16,000.00. (Submitted: October 5, 2013). Grant.

D. Scholarly / Creative Fellowships, Awards, Honors:

Award / Honor Recipient: Top Cited Young Scholar, Scilit. January 1, 2024 - December 5, 2024

Award / Honor Recipient: Stanford University's Top 2% Most Influential Scientists, Career and Single Year, 2023., Elsevier. January 1, 2024 - October 1, 2024

Award / Honor Recipient: Sigma Xi Scientific Research Honor Society, Sigma Xi. June 18, 2024

Award / Honor Recipient: Stanford University's Top 2% Most Influential Scientists, Career and Single Year, 2022., Elsevier. January 1, 2023 - October 1, 2023 https://twitter.com/search?q=kdamp%20top%20researchers%20&src=typed_query

Award / Honor Recipient: Stanford University's Top 2% Most Influential Scientists, Single Year, 2021., Elsevier. January 1, 2022 - October 1, 2022

Award / Honor Recipient: Stanford University's Top 2% Most Influential Scientists, Single Year, 2020., Elsevier. January 1, 2021 - October 1, 2021

Award / Honor Recipient: Stanford University's Top 2% Most Influential Scientists, Single Year, 2019., Elsevier. January 1, 2020 - October 1, 2020

Award / Honor Nominee: Best paper of conference, Geospatial-Temporal, Explanatory, Demand, and Financial Models for Heart Failure. January 10, 2020

Award / Honor Recipient: 2020 Presidential Distinction Award for Excellence in Scholarly/Creative Activities, Texas State University.

January 1, 2019 - September 1, 2020

Award / Honor Nominee: Presidential Award of Excellence, Associate Professor level. January 1, 2019 - July 1, 2020

Award / Honor Recipient: 2019 Presidential Distinction Award for Excellence, College of Health Professions. January 1, 2019 - December 31, 2019

Award / Honor Nominee: Presidential Academic Excellence Award for Scholarly/Creative Activity, Texas State University. January 1, 2018 - January 1, 2019

Award / Honor Recipient: 2018 College Achievement Award for Excellence in Scholarly / Creative Activities, Dean College of Health Professions. January 2017 - June 2018

Award / Honor Recipient: Excellence in Scholarship Award, Assistant Professor, College of Health Professions. January 1, 2017 - December 31, 2017

Award / Honor Nominee: 2017 Presidential Distinction Award for Excellence in Scholarly / Creative Activities at the Assistant Professor Level, University President. February 2017 - August 2017

Award / Honor Recipient: 2nd Place in the 2017 CHP Research Forum, College of Health Professions. April 12, 2017

Award / Honor Recipient: Second place award recipient for poster in the 2017 CHP Research Forum, College of Health Professions. March 31, 2017 - April 10, 2017

Award / Honor Nominee: Presidential Award of Excellence in Scholarly / Creative Activities at the Assistant Professor Level, President of the university. February 2016 - August 2016

Award / Honor Recipient: Third place award recipient for poster in the 2016 CHP Research Forum, Texas State University. April 2016

Award / Honor Recipient: 2016 Presidential Distinction Award for Excellence in Scholarly / Creative Activities at the Assistant Professor Level, Dean of College of Health Professions. February 2015 - February 2016

Award / Honor Recipient: Faculty Excellence Award for Outstanding Scholarship, College of Health Professions. January 2014 - December 2014

Award / Honor Nominee: National Register, Who's Who in Executives and Professionals. 2005 - 2012

Award / Honor Recipient: Continental, Who's Who in America. 2007 - 2011

Award / Honor Nominee: Kiplinger's Who's Who in Leading Business Professionals. 2008

Award / Honor Recipient: Member, Upsilon Phi Delta National Honor Society in Health Administration Upsilon Phi Delta Honor Society, AUPHA. 2008

E. Scholarly / Creative Professional Development Activities Attended:

- Conference Attendance, "Texas Society for Allied Health Professions," UTHSC, San Antonio, TX. (September 22, 2024 September 23, 2024).
- Conference Attendance, "Texas Society for Allied Health Professions," Texas State University, San Marcos, TX. (September 22, 2022 September 23, 2022).
- Continuing Education Program, "Tenure and Promotion to Associate Professor: Advice for Assistant Professors," Texas State University, San Marcos, TX, United States. (September 30, 2020).
- Workshop, "SharePoint Designer Course," San Antonio, TX, United States. (October 27, 2017 October 28, 2017).
- Workshop, "Where to Publish? Navigating the Journal Jungle and Avoiding Predators," TXST. (March 2, 2017).
- Conference Attendance, "American College of Legal Medicine 57th Annual Meeting,"
 American College of Legal Medicine, Las Vegas, NV, United States. (February 23, 2017
 - February 25, 2017).
- "Fulbright: A World of Opportunity," Texas State University, San Marcos, TX, United States. (November 15, 2016).
- Workshop, "Overview of the Research Enhancement Program (REP)," Texas State University, San Marcos, TX, United States. (September 15, 2016 September 21, 2016).
- Workshop, "Transforming Good Ideas into Funded Research: Strategies for New Faculty and New Grant Seekers," Texas State University, San Marcos, TX, United States. (February 16, 2016).
- Continuing Education Program, "Building Faculty Credentials and Documentation for Promotion," Texas State University, San Marcos, TX, United States. (September 12, 2013).

F. Media Recognition:

- Who's Who in America, Marquis Publication Board. (October 15, 2017).
- Who's Who Among Executives and Professionals, Cambridge. (January 2, 2008).

IV. SERVICE

A. Institutional

1. University:

- Member, University Seminar Taskforce. (November 1, 2024 Present).
- Member, Faculty Advisory Committee. (July 3, 2024 Present).
- Member, Conflict Resolution Facilitator. (July 2024 Present).
- Member, Faculty Qualifications Committee. (January 2018 Present).
- Member, RCM Workgroup, (March 2024 November 2024).
- Member, MWF Taskforce. (September 2024 October 2024).
- Member, University Intellectual Property Committee. (December 2015 August 26, 2024).
- Member, New Chair Development Committee. (May 1, 2021 February 29, 2024). Additional Comments: Developing new chairs of academic units and setting them up for success.
- Member, Learning Management System Committee. (January 1, 2018 August 30, 2019).
- Member, University Academic Computing Committee. (August 2014 2017).
- University Research Panel. (2016). Additional Comments: Linking research and commercialization, Texas State University
- Member, Academic Development and Assessment. (April 2016).
 - Additional Comments: Panel member for a university professional development session.
- Adjunct/Co-instructor, Organizational Ethics, US Army Baylor Graduate Program in Health and Business Administration. (2013 2015).

Additional Comments: Baylor University

- Chief Information Officer, Army-Baylor Alumni Association. (2008 2011).
 Additional Comments: Baylor University
- Chief Technology Officer, Army-Baylor Alumni Association. (2007 2008).

2. College:

- Associate Dean, College of Health Professions (Mar 1, 2024 Present)
- Member, CHP Strategic Planning Committee. (June 1, 2020 Present).
- Member, CHP College Review Group (for T&P). (June 1, 2020 Present).
- External Member, CFAC College Review Group (for T&P). (October 2023-January 2023).
- Member, CHP Faculty/Student Research Forum Committee. (September 2015 August 31, 2020).
- Volunteered to teach HIM3380 for HIM. (2015).
- Volunteered to teach HIM5350 for HIM. (2014).

3. Department/School:

- Director, School of Health Administration. (June 1, 2020 March 30, 2024).
- Webmaster, School web content and design. (June 2015 March 30, 2024).
- Organizer, Student Learning Objectives for all undergrad and graduate courses. (January 1, 2015 March 30,d 2024).

- Graduate Programs Director & Advisor, SOHA. (June 1, 2018 August 1, 2020).
- Organizer, Electronic Bulletin Board for Department. (December 2016 June 2020).
- Organizer, SOHA MHA Accreditation through CAHME. (January 1, 2019 January 31, 2020).

Additional Comments: Created 765 page accreditation document (excluding CVs & syllabi). Accreditation resulted in a fully met in 34/35 criteria and a partially met in the last criterion (97%).

- Assisted in development, APA writing tips. (2013 2015).
- Designer, QR code for the back of faculty business cards. (2013 2015).

B. Professional:

- Session Chair, Health and Human Services Cybersecurity Workgroup, Salt Lake City, United States. (March 5, 2024 Present).
 - o https://publish.illinois.edu/healthsec/
 - o https://doi.org/10.1145/3658644.3691334
- Member, Professional Development Advisory Board, San Antonio, TX, United States. (January 1, 2024 Present).
- Reviewer / Referee, American Journal of Health-System Pharmacy, Bethesda, MD, United States. (January 2017 Present).
- Reviewer / Referee, PLOS One, Lugano, Switzerland. (December 2016 Present).
- Reviewer / Referee, Project Hope (Health Affairs Journal). (January 1, 2016 Present).
- Reviewer / Referee, Applied Clinical Informatics journal. (December 2015 Present).
- Reviewer / Referee, Clinical Medicine Insights. (October 2015 Present).
- Reviewer / Referee, New England Journal of Medicine. (September 2015 Present).
- Reviewer / Referee, Libertas Academica. (July 2015 Present).
- Reviewer / Referee, Journal Family Practice. (2015 Present).
- Reviewer / Referee, Journal of Diabetic Medicine. (2015 Present).
- Reviewer / Referee, Journal of Family Medicine and Disease Prevention. (2015 -Present).
- Reviewer / Referee, Journal of Medical Systems. (2015 Present).
- Reviewer / Referee, Medical Research Archives. (January 2015 Present).
- Reviewer / Referee, Journal of the American Medical Informatics Association. (March 2014 Present).
- Reviewer / Referee, Journal of Medical Internet Research. (January 2013 Present).

C. Community:

- Merit Badge Counselor, Boy Scouts of America. (2003 Present).
- Participant, Meals on Wheels, San Marcos, TX. (January 1, 2022 December 31, 2022).
- Scoutmaster, Troop 90, Boy Scouts of America. (2014 2017).
- Scoutmaster, Troop 475, Boy Scouts of America. (2010 2014).
- Training Staff, Diamondback District, Alamo Area Council, Boy Scouts of America. (2009 2012).
- Assistant Scoutmaster, Troop 475, Boy Scouts of America. (2010 2011).
- Cubmaster, Pack 500, Boy Scouts of America. (2008 2010).

- Assistant Cubmaster, Pack 500, Boy Scouts of America. (2007).
- Assistant Scoutmaster, Troop 117, Boy Scouts of America. (2001 2007).

D. Organization Memberships:

- Sigma Xi, Scientific Research Honor Society (2024 Present).
- American Society for Quality (ASQ). (2007 Present).
 - o Additional Comments: I am a senior member of the American Society for Quality, and I am certified as a Green Belt in Six Sigma.
- Computer Technology Industry Association (CTIA). (2006 Present).
 - o Additional Comments: I am a member of the Computer Technology Industry Association, and I am certified at the Security Plus level in computer security.
- Upsilon Phi Delta National Honor Society in Health Administration. (2005 Present).
- American College of Healthcare Executives (ACHE). (2004 Present).
 - o Additional Comments: I am a member of ACHE, and I am certified as a Fellow in the college (FACHE).
- Health Information Management Systems Society (HIMSS). (2004 Present).
 - Additional Comments: I am a member of HIMSS, and I am a certified professional in the organization (CPHIMSS).

E. Service Honors and Awards:

Award / Honor Recipient: Gold Medal of Merit, Boy Scouts of America.

January 2011 - April 2018. This award was granted for establishing a youth program that included at least 30% youth with disabilities.

Award / Honor Recipient: Service award research, American College of Healthcare Executives. January 1, 2016 - January 1, 2018

Award / Honor Recipient: BSA Scoutmaster's Key, Boy Scouts of America. 2016

Award / Honor Nominee: Faculty Excellence Award, Service, College of Health Professions, Texas State University. March 2016 - May 2016

Award / Honor Recipient: BSA, Distinguished Unit Leader Award, Boy Scouts of America. 2014. ScoutMaster

Award / Honor Recipient: Distinguished Faculty Award, Texas State University, College of Health Professions. 2014

Award / Honor Recipient: National Register, Who's Who in Executives and Professionals. 2005 - 2012

Award / Honor Recipient: Meritorious Service Medal, US Army. 2011, 2006, 2001, 1999

Award / Honor Recipient: BSA, District Award of Merit, Boy Scouts of America. 2010

Award / Honor Recipient: BSA, District Soaring Eagle Award, Boy Scouts of America. 2009

Award / Honor Recipient: Defense Outstanding Volunteer Service Medal, Department of Defense. 2009

Award / Honor Recipient: Army Achievement Medal, US Army. 2007, 1998, 1997, 1992, 1986

Award / Honor Recipient: Army Commendation Medal, US Army. 2007

Award / Honor Recipient: Global War on Terrorism Expeditionary Medal, US Army. 2006

Award / Honor Recipient: Global War on Terrorism Service Medal, US Army. 2003

Award / Honor Recipient: Meritorious Service Medal, US Army. 2003

Award / Honor Recipient: National Defense Service Medal, US Army. 2003, 2001

Award / Honor Recipient: Army Commendation Medal, US Army. 2001, 1997

Award / Honor Recipient: U.S. Army Letter of Appreciation. 2001, 1996, 1992

Award / Honor Recipient: Expert Field Medical Badge, US Army. 2000

Award / Honor Recipient: U.S. Army, 4th Infantry Division, Certificate of Achievement. 1998

Award / Honor Recipient: U.S. Army Certificate of Achievement. 1995

Award / Honor Recipient: Eugene Vidal Award, most innovative idea to improve quality of life for Cadets, USMA. 1991

Award / Honor Recipient: West Point Certificate of Achievement. 1991

Award / Honor Recipient: Army Good Conduct Medal, US Army. 1987

Award / Honor Recipient: Offer of Admission to the United States Military Academy. 1987

Award / Honor Recipient: Eagle Scout. 1981

G. Service Professional Development Activities Attended:

- CITI Program, "Biomedical Research Investigators and Key Personnel" refresher course. (May 2, 2024).
- Workshop, "Unique Email Relay and Report 1109," Texas State University, San Marcos, TX, United States. (January 30, 2024 January 24, 2024).

- Continuing Education Program, "Cybersecurity Training," Texas State University, San Marcos, TX, United States. (May 23, 2023).
- Continuing Education Program, "Change Management Foundations," National Association of State Boards of Accountancy, Sunnyville, CA, United States. (April 5, 2023).
- Continuing Education Program, "Project Management Foundations," National Association of State Boards of Accountancy, Sunnyville, CA, United States. (March 29, 2023).
- Continuing Education Program, "University Policy and University Goals/ Yearly Tasks and Deadlines (Department/School Chair Training Pilot)," Texas State University, San Marcos, TX, United States. (October 9, 2020).
- Continuing Education Program, "The Value of Developing and Implementing Alternative Care Models," American College of Healthcare Executives, Chicago, IL, United States. (August 12, 2020).
- Continuing Education Program, "Human Trafficking and the Impact on Healthcare," American College of Healthcare Executives, Chicago, IL, United States. (August 1, 2020).
- Conference Attendance, "ACHE Congress on Healthcare Leadership," American College of Healthcare Executives, Chicago, IL, United States. (March 22, 2019 March 26, 2019).
- Continuing Education Program, "Fall Collaborative," American College of Healthcare Executives, South Texas Chapter, San Marcos, TX, United States. (November 9, 2018).
- Continuing Education Program, "Healthcare Landscape 2018," American College of Healthcare Executives, South Texas Chapter, San Antonio, TX, United States. (February 23, 2018).
- Continuing Education Program, "Recruiting and Mentoring Graduate Students," Texas State University, San Marcos, TX, United States. (January 29, 2018).
- Workshop, "Digital Sign Training," Texas State University, San Marcos, TX, United States. (January 11, 2018).
- Continuing Education Program, "ACHE Fall Collaborative," American College of Healthcare Executives, Central Texas Chapter, San Marcos, TX, United States. (November 3, 2017).
- Continuing Education Program, "Reframing the Future: Revising Student Outcomes and Assessment," Texas State University, San Marcos, TX, United States. (April 19, 2016).
- Conference Attendance, "Healthcare Landscape 2015," American College of Healthcare Executives, San Antonio, TX, United States. (January 15, 2015).
- Workshop, "Flip your site," Texas State University, San Marcos, TX, United States. (January 15, 2015).